

SYNDICATED LENDING AND RELATIONS



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Syndicated lending and relations

Syndication, prior partnerships and locational proximity in Project Finance lending

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Abstract

In the face of the evolving global corporate loan market in which banks are prone to syndicate to raise loans, syndicate formation is a relevant question. As being an important source of capital, an understanding of how this market operates is worth acquiring. Also, gaining knowledge on syndicate formation and the important relationships therein is important. This master's thesis contributes to the syndicated loans literature by providing evidence regarding the nature of ongoing relations between syndicate members, more specifically, the exclusive relationships between lead arranger(s) and borrowers are analysed. Using banks in the syndicated lending market, this master's thesis discusses the likelihood of lending, after previous lending and other kinds of relations.

This master's thesis examines the relationships between borrowers and lead arranger(s) and its influence on loan syndicate formation. Based on a cross-section of 351 loan syndicates involving 118 lead arrangers and 181 borrowers during the period of 1997–2014, this study reports three main findings. First, the likelihood of syndicate formation is positively, but not significantly, related to the reputation of the borrower, shown in the number of previous syndicate partnerships. It could not be confirmed that within a firm's set of past partners, the higher the number of previous ties or prior partnerships a borrower has had, the more likely it is that a syndicate lending relationship will be formed between a bank or lead arranger and that borrower. Second, when focusing on the relation between the borrower and the lead arranger, their home country could be of importance in syndicate decisions. It is found that if syndicate members, lead arranger(s) and borrowers, have their headquarters in the same location or country, the more likely a loan syndicate is formed between those parties. Third, it could be the case that the effect of a prior partnership on syndicate formation depends on the headquarter countries of both the lead arranger and the borrower; if they are similar or not. However, no significant results were found for this interaction effect.

With these results, this master's thesis shows that relations (as in locational proximity) lead to strong connections between lending and borrowing syndicate partners, leading to a higher likelihood of syndicate formation.

Key words: *project finance lending, syndicated (project finance) loan market, syndicated lending, lead arrangers, borrowers, previous relationships, locational or geographical proximity.*

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Chapter 1 Introduction

1.1 Motivation and research

The corporate loan market has evolved over the past twenty years: the number and types of loans issued on a yearly basis have changed, but also the composition of the banks issuing them. It is observed that the corporate loan market has grown in recent years in terms of size and activity levels and is now a major source of funding for corporate organizations and governments (Muzvidziwa, 2012). According to Bos, Contreras and Kleimeier (2013, p. 1), “the ratio of loans arranged by multiple lead arrangers rose from just 13% to more than 80%”, between 1990 and 2010. Panyagometh and Roberts (2010) even state that syndicated loans currently represent the largest source of financing globally.

In the face of such an evolving corporate loan market in which banks are prone to syndicate to raise loans, syndicate formation is a relevant question. Increasingly, the topic of syndicated lending has attracted the attention of practitioners, policy-makers and, more recently, academic researchers. The international market for syndicated credits or loans – loans where several banks form a group to lend to a borrower – emerged as a sovereign business in the 1970s and subsequently became a source of funding widely relied upon by corporate borrowers (Altunbas, Gadanecz & Kara, 2006). It can be stated that syndicated loans are a large and an increasingly important source of global corporate finance, exceeding the total annual issuance volume of equity and bond markets (Bosch & Steffen, 2011). As an example, in the U.S. alone, the market for syndicated loans has experienced strong growth, going from \$137 million in 1987 to over \$2.2 trillion in 2007, the year the syndicate market reached its peak (Sufi, 2007; Bord and Santos, 2012). The syndicated loan market is one of the most important sources of financing for large and medium-sized companies based on global transactions, totalling three trillion dollars (Champagne and Kryzanowski, 2007). Privately held, high yield, and investment grade firms all utilize this financial product.

During the past four/five decades, an important new method of financing large-scale, high-risk domestic and international business ventures has emerged. This master’s thesis researches this specific type of bank lending called project finance: a form of long-term financing primarily used for infrastructure and development projects (Kleimeier and Megginson, 2000). The technology called project finance, is usually defined as “limited or non-recourse financing of a newly to be developed project through the establishment of a vehicle company (separate incorporation)” (Kleimeier & Megginson, 2000, p. 76). Project loans are

made by commercial banks, with each lender agreeing that loans will be repaid only from the revenues generated by the successful, completed project itself. “Loans normally contain loan covenants or agreements between the lender and the borrower about what the borrower should or should not do, such as providing regular reports and adequate insurance” (Somo, 2005, p. 1). Larger, more risky projects often require syndicated loans. These loans are provided by a group of financial institutions called a bank consortium or a syndicate (Somo, 2005).

As stated above, the market for syndicated loans has grown tremendously and is now a major source of funding for corporate organizations. As being an important source of capital, an understanding of how this market operates is worth acquiring, more specifically, further knowledge on syndicate formation and the important relationships therein is worth acquiring. In general, previous research on syndicated loans is limited when compared to research on public equity and debt underwriting markets or venture capital (Li & Rowley, 2002). Most papers on syndicated lending have analysed and evaluated syndicate structure (Sufi, 2007).

Central to syndicated loans are the unique relationships that exist between the borrower(s), the lead arranger(s) and the participant lenders. An analysis of these relationships and how these relationships affect loan syndications is critical (Muzvidziwa, 2012). Furthermore, while most inter-bank relationships are not readily observable, loan syndicates represent visible indications of bank interactions that can be studied. “The expanding literature on syndicated loans ranges from syndicate composition to agency problems, however, little is known about the underlying relationships behind this activity” (Champagne and Kryzanowski, 2007, p. 3146). So, despite the importance of syndicated loans, research on the role and working of such loans in corporate finance is limited (Sufi, 2007).

Another central question involves why firms rely on their networks of past relationships to form syndicated loan alliances. In a market where information asymmetries dominate, such as in the syndicated loan market, a firm’s best strategy to obtain a loan or to borrow money is often to borrow from a bank or multiple banks with whom they have previously collaborated (Farinha & Santos, 2002). Thereby pooling resources and funds from different banks. However, collaborating with new partners, as opposed to previous partners, could also be an option (Contreras, 2016). But, past studies have consistently shown that firms show a propensity to ally again with their past partners when forming alliances (Gulati, 1995; Gulati & Gargiulo, 1999; Uzzi, 1997). This behaviour has been associated with a need to have knowledge of potential partners' capabilities and reliability (Li & Rowley, 2002). However, research on such

prior partnerships, and other relations, in relation to syndicate formation or syndicated loan alliances is limited.

Given these deficiencies, the purpose of this master's thesis is twofold. The first is to explore the syndicated loan literature regarding the nature of ongoing relationships among syndicate members. The second is to explore the influence or effect of relations or partnerships between syndicate members, lead arranger banks or lenders and firms or borrowers, on the formation of a loan syndicate. This results in the following research question:

'What is the influence of relations between lending and borrowing syndicate partners on the likelihood of syndicate formation?'

1.2 Scientific relevance and theoretical contribution

This paper contributes to the syndicated loans literature by providing evidence regarding the nature of ongoing relations between syndicate members: lead arrangers and borrowers. The evidence presented herein differs from and, in some ways, improves on a somewhat similar case made by Sufi (2007) who found that (previous) relationships between syndicate members do affect future alliances. However, Sufi (2007) has studied relationships among banks and this master's thesis studies relationships between different types of syndicate members: borrowers and banks or lead arrangers.

Furthermore, previous papers have focused predominantly on the relationship of the lead arranger with participants, such as Champagne and Kryzanowski (2007), Panyagometh & Roberts (2010), Ivashina (2009) and Li, Eden, Hitt & Ireland (2008). This master's thesis focuses on the exclusive relationship between lead arrangers and borrowers since this relationship comes before the future relationship between the lead arranger and participant lenders. This because syndicated loan deals are characterized by the existence of a lead arranger who establishes a relationship with the borrowing firm and after that the lead arranger negotiates terms of the contract and organizes a syndicate of participant lenders who each fund part of the loan (Ball, Bushman & Vasvari, 2008, p. 248). Furthermore, it is found that previous lead arranger-participant relationships are much less important than previous relationships between a borrowing firm and (participant) lender(s) (Sufi, 2007, p. 632).

1.3 Practical relevance and managerial implications

This thesis has several important implications for alliance or loan management. First of all, instead of solely focusing on current information or knowledge of a potential lending or banking partner, in addition managers should consider focusing on the knowledge that prior relations or interactions with that partner possess. Another implication for alliance management is the decision of which managers will participate in the syndicate collaboration. Since prior partnerships between syndicate members (firm and banks) are important, managers that were involved in such a prior loan syndicate could be of great importance for future syndicate loan formations due to their experience with forming a lending agreement and due to increased trust and partner knowledge. Both implications are related to the advantages of forming lending relationships with prior partners. One advantage is that syndicated loan alliance experience (entering into repeated lending relationships) can generate trust between partners. More interactions between partners or syndicate members over time leads to higher trust and therefore to larger loan contracts in monetary terms, as stated by Gulati (1995). This because trust can reduce transaction costs and uncertainties (Barney & Hansen, 1994). According to Baum, Rowley, Shipilov and Chuang (2005), prior partnerships allow each partner to learn about the core competencies, operating routines, managerial practices, priorities, and reliability of the other. Such stable relationships lead to a reduction of uncertainty surrounding transactions. Next, another implication could be that concerns about search costs can prevent firms from looking beyond their previous relationships. When this happens, firms become ‘locked’ into established relationships, as found by Ellis (2000). As is found in this master’s thesis that locational proximity influences syndicate formation, managers should not solely focus on prior partnerships, but also take other partners into account that are in proximity, to prevent becoming ‘locked in’.

1.4 Structure

The remainder of this master’s thesis will be structured as follows. First, chapter 2 describes existing literature and research related to this master’s thesis: literature on the syndicated loan market, syndicated lending, project finance and reasons why lending partnerships are formed is discussed. The literature discussed in this chapter forms the theoretical background or framework for the hypotheses that are presented in the end of the chapter. Chapter 3 presents the data and sample, summary statistics, and elaborates on the methods that are used in order to determine the quantitative value of the dependent, independent and control variables. In chapter

4, a descriptive analysis provides a summary of the basis features of all variables which is used in order to motivate the use of the estimation strategy. Next to that, chapter 4 presents the empirical findings of the research and describes the additional tests which are applied in order to check robustness and to account for outliers and multicollinearity. In chapter 5, the last chapter of this thesis, the empirical findings are discussed in combination with previous literature, in addition to the main limitations of the research setting and the implications for practice. Finally, based on the results of this thesis, in chapter 5 possible suggestions and recommendations for future research are discussed.

Chapter 2 Literature Review and Hypotheses

This chapter discusses the theoretical background of the research based on existing literature and gives a state of the art literature overview on the different concepts surrounding syndicated lending and relations. In the first part of this chapter, (loan) syndication is discussed as a lending relationship between lead arrangers, participant lenders and borrowers. The second section discusses the reasons for loan syndication, followed by a documentation of relations and collaboration within loan syndicates in the third part. In the fourth section, the concept of prior partnerships in syndicated lending is introduced and theoretically linked to the forming of loan syndicates, which leads to the hypotheses that are empirically tested later in this thesis.

2.1 What is a 'syndicate'?

To start at the beginning, what exactly is a syndicate? A syndicate is a professional financial services group formed for the purpose of handling large transactions, thereby handling that transaction as a group instead of individually. Syndication allows companies to pool their resources and share or spread (insurance) risks. There are several different types of syndicates, including underwriting syndicates, insurance syndicates and banking syndicates, which this thesis writes about. These are syndicates (or a collection) of a group of banks that work together to issue new stock to the public or to jointly extend a loan to a specific borrower (Taylor & Sansone, 2006).

As stated in the introduction, due to their large scale, project finance loans require large amounts of capital. As a consequence, project finance loans are often syndicated. Loan syndication refers to the joint issuance of loans by multiple banks (lenders). It is a process involving a group of banks, at least two, which jointly make a loan, and thereby offer funds, to a single or to multiple borrowing firms (Bos, Contreras & Kleimeier, 2013). Unlike a loan sale to a third party, in which no direct contract exists between the borrower and the buyer, “syndication involves a direct contract between each member bank and the borrower”. Lending syndicates resemble pyramids with a few arranging banks (arrangers) at the top and many providing banks (participants) at the bottom (Esty, 2003, p. 40).

Members, or banks part, of a (loan) syndicate fall into one of two groups, lead arrangers and participant lenders. The distinction is important since the two groups vary on several dimensions (Sufi, 2005). Explaining, loan syndication is a process whereby, at the moment of loan issuance, a bank sells a share of the loan to other financial institutions. The lead (selling)

bank is appointed by the borrower to originate and syndicate the loan and is usually called the ‘arranger’ (Ivashina, 2005, p. 5). Lead arrangers (syndicate managers) are the most active banks in the syndicate. Prior to closing a loan, the arranging (or mandated) banks are responsible for meeting with the borrower, establishing and maintaining a relationship with the borrowing firm, negotiating the loan contract terms, conditions and details, guaranteeing an amount for a price range, assessing the credit quality, and they are responsible for monitoring, or conducting due diligence on, the borrower (Sufi, 2007; Bos, Contreras & Kleimeier, 2016; Ivashina. 2005). Once the key terms are in place, the arranging banks invite other banks to participate in the deal (Esty, 2003). Besides this recruiting of passive participant banks to fund the loan, lead arrangers also take responsibility for primary information collection, arranging documentation and recruiting passive participant banks to fund the loan. By recruiting passive banks is meant that the lead arranger turns to ‘participant’ lenders to fund part of the loan (Sufi, 2007). After closing, the arranging banks monitor compliance with loan covenants, negotiate contingency agreements as needed, and lead negotiations in default situations (Esty, 2003). Furthermore, “during the life of the loan, lead arrangers monitor the borrower and share their findings with the participant lenders” (Bos, Contreras & Kleimeier, 2013, p. 1-2). Lead arrangers share their findings by drafting an information memorandum that contains detailed and confidential information, such as information about the borrower’s credit worthiness and loan terms (Sufi, 2007). The potential participants have the opportunity to discuss the memorandum with the lead arranger (Muzvidziwa, 2012). Also, the loan spread and the syndicate structure are simultaneously determined in the process of syndication (Ivashina, 2005, p. 6). Lead arrangers also “hold collateral, administer the loan and handle disbursements and repayments” (Bos, Contreras & Kleimeier, 2013, p. 1-2).

Contrasting, participant lenders rarely directly negotiate with the borrowing firm. They have a so called ‘arm’s-length’ relationship with the borrowing firm, through the lead arranger. Participant lenders typically hold a smaller share of the loan than (any of) the lead arranger(s) (Sufi, 2007). Participant banks consequently depend on the information collected by the lead bank (Ivashina, 2009). As stated in the introduction, lead arrangers usually have strong lending relations with the borrowers and receive significant upfront fees in exchange for arranging the syndication deal and taking the underwriting risk (Altunbas et al., 2006). Participant banks “typically earn only the interest rate margin, do not have origination capability, and are interested in generating future business from the borrower such as treasury management or advisory work” (Ball, Bushman & Vasvari, 2008, p. 254).

Concluding, typically the syndicate consists of lead arrangers and participant banks, with lead arrangers being expected to actively monitor the borrower, and participants serving to diversify loan risk without actively monitoring the lending relationship (Neuhann and Saidi, 2015). Because the arranging banks play a more prominent role than providing banks, leading up to and after syndication, this master's thesis focuses on the arranging or lead arranger bank(s).

2.2 Why do banks syndicate? – benefits and risks

Loan syndication, where a group of banks (multiple arrangers) make a loan jointly to a single, or to several, borrower(s), offers several benefits. Syndication allows banks to diversify their loan portfolios and manage their risk, and to expand lending to broader geographic areas and industries. Second, syndication allows banks that are constrained by their capital-asset or liquidity ratios to participate in loans to larger borrowers, since syndication allows for flexibility in determining the size of the lending share (Simons, 1993). By forming a syndicate, originating banks diversify, share risk across the syndicate, information and (monitoring) skills, and can more easily meet capital constraints (Simons, 1993; Ivashina and Scharfstein, 2010; Dennis and Mullineaux, 2000). In a syndicate with lead arrangers having different knowledge, experience, expertise, skills, competencies and specializations, lead arrangers can leverage each other's skills with the purpose of reducing information asymmetries in the loan arrangement process (Tykvová, 2007; Sufi, 2007; Champagne and Kryzanowski, 2007). Thus, an important economic benefit from syndicating is the know-how transfer between partners resulting from their ability to learn: multiple arrangers can combine their expertise (Tykvová, 2007; Schure, Scoones and Gu, 2005). But also, at the same time, various tasks and different kinds of expertise can be allocated among lead arrangers to avoid double work, thereby reducing each arranger's effort costs. Syndication can also motivate participant banks to join, as they often have a lack of experience in specific loan types or markets (Dennis and Mullineaux, 2000, Simons, 1993). In short, it is found by Simons (1993), when examining the incentives to syndicate, that diversification is the primary motive for syndication (Dennis and Mullineaux, 2000).

Despite these benefits, loan syndication could pose additional risks for the banking system if the originating or lead banks withhold information about the borrower from participating banks or mislead them into making loans that are riskier than they thought (Simons, 1993). The most important costs associated with loan syndication result from agency problems causing differences in the effort banks exert when arranging loans, in particular when the differences in skills and competence levels among syndicate members are substantial (Lee

and Mullineaux, 2004; Tykvova, 2007). This could be the case for example “if a member of a syndicate is much more competent (i.e., has better knowledge, more experience, etc.) than another, the latter may free ride with the former exerting more effort in the syndication process” (Bos, Contreras & Kleimeier, 2016, p. 6). A study by Simons (1993), which uses data on loan syndications to test the importance of various factors that motivate the syndicate participants, finds little evidence of opportunistic behaviour by the lead banks or arrangers in syndications. This despite a significant number of ‘problems’ among the syndicated loans studied.

When looking at it from another side, banks may also syndicate with the purpose of reducing information asymmetries with borrowers. A paper by Das and Nanda (1999) finds that loans arranged by joint banks reduce information asymmetries, related with the borrower and the syndicated loan. Lead arrangers are the only syndicate members that directly interact with borrowers and therefore need to have information about for example their identity, lending history, and risks that can be associated (Bos, Contreras & Kleimeier, 2013). According to Dennis and Mullineaux (2000), loans are more likely to be syndicated by lead arrangers when: the loan is large, the borrowing firm is public, and the lead arranger has a strong reputation. They also find that, conditional on a loan being syndicated, a larger percentage of the loan is syndicated when there is public information on the borrowing firm and when the lead arranging bank has a strong reputation (trustworthy syndicate partner). Thus, loan syndications are more likely when the information about the borrower becomes more transparent, through repeated market transactions, when public information on the borrower is available and when the reputation of the lead arranger is strong (Muzvidziwa, 2012). So, the likelihood of loan syndication depends on the availability of information and knowledge, which both syndicate parties (lead arrangers and borrowers) need from each other.

Concluding, loan syndication is more beneficial rather than risky, especially when there is a higher need to reduce or mitigate informational asymmetries about for example the quality of the borrowing firm, e.g. higher monitoring needs, and when knowledge and skill sharing between lead arrangers is important (Bos, Contreras & Kleimeier, 2013, p. 2). According to Bos, Contreras and Kleimeier (2013, p. 2), this kind of knowledge and effort sharing by banks, when forming a loan syndicate (jointly arranging a loan), “is especially valuable when the loan is complex and monitoring needs are higher”. This is the case for project finance loans since the required expertise for such loans is specific and extensive. Therefore benefits of sharing from forming a syndicate are high. So, information asymmetry problems can be existent, however the benefits of syndication, such as knowledge and monitoring capital needs, outweigh the problems.

2.3 Relations and collaboration within loan syndicates

Through time, collaboration among lead arrangers through syndicated loans, within the global syndicated loan market, has contributed to the development of a dense and complex social network of banks (Bos, Contreras & Kleimeier, 2013). Network connections across banks are common, and have become increasingly prevalent over time. “The total number of lead arrangers is large and the increasing rates at which banks syndicate, render a complex network of banks consisting of lead arrangers that are linked to each other when they co-arrange a loan” (Bos, Contreras & Kleimeier, 2013, p. 2). Thus, loan syndication increases bank interconnectedness through co-lending relationships (Nirei, Sushko and Caballero, 2016). Those connected banks “are more likely to partner together in loan syndicates” (Houston, Lee and Suntheim, 2015, p. 4). There are thus extensive social networks that exists within the global banking system. Champagne and Kryzanowski (2007) even highlight that the sustainability of the global loan markets, especially loan syndications, relies on a complex network of ties between financial institutions.

Besides social connections between banks or lead arrangers within loan syndicates, other syndicate connections exist, between banks and borrowers for example. In a world with asymmetric information flows, relationship lending may restore efficiency by establishing long-term implicit contracts between borrowers and lenders. Lenders or banks thus develop close relationships with borrowers or firms, over their time of lending (Berlin, 1996). “An established relationship allows the lender to renegotiate contract terms at low cost, thereby decreasing aggregate financing cost and reducing credit rationing. The financial relationship is effectively a long term commitment in which lenders have an informational privilege vis-à-vis both the market and competing banks, by which they gain some degree of ex post bargaining power” (Elsas & Krahnen, 2000, p. 3-4). It can be stated that both close proximity between banks (lenders) and borrowers and the development of information-intensive relationships between them, facilitate monitoring and screening. Furthermore, those tight relationships can overcome problems of asymmetric information between the parties. So, network connections across banks and firms (borrowers) can be beneficial.

Concluding, extensive ties or connections within the global syndicated loan market not only lead to strong connections between lending partners and to more active business partnerships and/or similar investments among connected banks (lenders) (Houston, Lee and Suntheim, 2015), but also lead to strong connections (as in previous partnerships or proximity) between lending and borrowing partners. This suggests that such ties generate valuable

information which translate into business connections and a higher likelihood of partnering together in loan syndicates.

2.4 Prior partnerships in syndicated lending

As stated in the introduction, this thesis focuses on a specific type of bank lending: project finance lending, for which often syndicates are formed. Firms that want to obtain lending can collaborate in a syndicate with banks with whom they have previously collaborated, and thus had a prior partnership with, or with new partner banks. Thereby, this thesis investigates the impact of past syndicate alliance relationships on future alliances based. Consistently it is found that firms favour past partners: once a firm has borrowed from a given bank, it has an incentive to borrow from it again. This because this ‘past’ bank is “better positioned to enforce compliance with the terms of the new loan because of the firm specific information it has already learned” (Farinha & Santos, 2002, p. 124).

Literature on previous relationships among syndicate members finds that such relationships are important in determining which lenders end up participating as syndicate members. Previous relationships between the lead arranger and a potential participant lender increases the probability that the potential participant becomes a syndicate member (Sufi, 2007). However, it is found that “previous lead arranger–participant relationships are much less important (both in magnitude and statistical significance)” than previous relationships between a borrowing firm and lender(s) (Sufi, 2007, p. 632). Therefore, this master’s thesis focuses on relationships between borrowers and lenders (as syndicate members), instead of relations between different kinds of lenders. Besides the fact that prior partnerships play an important role in the likelihood of syndicate formation, Champagne and Kryzanowski (2007) also find that the probability of joining a syndicate is positively related to the number of lenders in the syndicate, the reputation of the borrower and whether the lead and the borrower are from the same country. But, why do borrowers and lead arrangers mostly rely on their local networks of past relationships when participating in a syndicate?

Research reveals that firms or borrowers follow a logic of reducing uncertainty and risk in their exchanges or syndicate relations by engaging past partners in repeated ties (Gulati and Gargiulo, 1999) rather than seeking for riskier and more uncertain nonlocal ties beyond local clusters (Li and Rowley, 2002). Here, nonlocal ties can be characterized as new or non-prior partnerships with lead arrangers. Podolny (1994) has found that the greater the market uncertainty, the more that firms engage in relations with those with whom they have transacted in the past (due to greatest knowledge). For the other important party in this master’s thesis, the

banks or lead arrangers it is found that “because banks potentially pay a high price for engaging with ineffective partners, they should be particularly wary of unfamiliar nonlocal partners and rely heavily on engaging past partners within their circle of embedded ties” (Baum, Rowley, Shipilov and Chuang, 2005, p. 547). This because, among the key benefits ‘lost’ in nonlocal syndicate ties are knowledge of partners' marketing abilities, reliability, and willingness to collaborate (Baum, Rowley, Shipilov and Chuang, 2005, p. 547-548). Furthermore, imperfect information about potential partners' capabilities, reliability, and motives creates considerable risk and uncertainty in syndicate relationships (Baum, Rowley, Shipilov and Chuang, 2005, p. 536). So, when choosing from constrained ties, choosing past partners is most beneficial, for both banks as firms. Thereby reducing risk and uncertainty in future relationships (Baum, Rowley, Shipilov and Chuang, 2005).

2.5 Hypotheses

Within a firm's set of past partners (local network), the higher the number of previous ties or prior partnerships that firm or borrower has had, the more likely it is that a syndicate is formed between that borrower and a bank or lead arranger (Champagne and Kryzanowski, 2007). As found by Champagne and Kryzanowski (2007): the likelihood of syndicate formation is positively related to the reputation of the borrower, shown in the number of previous partnerships. This leads to the first hypothesis:

‘If the number of previously established syndicate or lending relationship or prior partnerships a borrower has had increases, the more likely a loan syndicate is formed between that borrower and (any) lead arranger(s)’.

Furthermore, when focusing on the relation between the borrower and the lead arranger, their home country could be of importance in syndicate decisions. As stated in the literature review, Champagne and Kryzanowski (2007) find that the likelihood of joining a syndicate is positively related to whether the lead and the borrower are from the same country. So, a lead arranger may be more likely to give repeat business to a particular borrower due to its physical proximity. This leads to the second hypothesis:

‘If syndicate members, lead arranger(s) and borrowers, have their headquarters in the same location or country, the more likely a loan syndicate is formed between those parties’.

For both hypotheses it matters that extensive relations (as in previous partnerships or locational proximity) lead to strong connections between lending and borrowing syndicate partners, thereby influencing the likelihood of syndicate formation.

Next, it could also be the case that the effect of a prior partnership on lead arranger-borrower funding or syndicate formation depends on the headquarter countries of both the lead arranger and the borrower; if they are similar or not. This leads to the third hypothesis:

‘If syndicate members, lead arranger(s) and borrowers, are from the same country, the influence of a prior partnership matters more, so the more likely a loan syndicate is formed between those parties’.

Chapter 3 Data and Methodology

In this chapter, the research design is explained which constitutes the foundation for the empirical analysis. First of all, the research methodology and the research setting will be discussed. Argumentation for a quantitative research will be presented. Furthermore, the methods that will be used for collecting data are elaborated. Next, the nature of the independent and dependent variables is explained together with the measurements of these variables. Finally, the control variables that are included in the research model are introduced.

3.1 Research methodology

According to Ahrens & Chapman (2006, p. 822), a research methodology can be defined as “the general approach taken to the study of a research topic, which is independent from the choice of methods” (Chapman, Hopwood & Shields, 2007). This master’s thesis attempts to explore the influence or effect of relations between syndicate members, lead arranger banks or lenders and firms or borrowers, on the formation of a loan syndicate, while providing additional information with regard to the nature of the relation. In describing the relationship between prior borrower partnerships, locational proximity and the likelihood of syndicate formation, a quantitative research methodology is conducted. According to Creswell (2013, p. 18), quantitative research makes use of “cause and effect thinking, reduction to specific variables and hypotheses and questions, use of measurement and observation, and the test of theories”. This master’s thesis does not try to understand surroundings, or a specific context, but it focuses on reduction to specific variables. Furthermore, the concepts described in this master’s thesis can, for the purpose of this research, be reduced to specific or measurable variables, so that quantitative research is most suitable.

3.2 Data and sample

The Loan Pricing Corporation’s (LPC) DealScan database provides data on global corporate loans; it is a database of loans to large firms (Bos, Contreras & Kleimeier, 2016). DealScan is the world’s number one source for comprehensive, reliable historical deal information on the global loan markets. Furthermore, DealScan is the main data source for research in syndicated lending. It contains information about syndicates and syndicate members (Dennis and Mullineaux, 2000; Sufi, 2007; Champagne and Kryzanowski, 2007; Ivashina and Scharfstein, 2010; Godlewski, Sanditov, and Burger-Helmchen, 2012). The DealScan database by Thomson

Reuters Loan Pricing Corporation is used as the only source of data on global corporate loans and on the syndicated loan market. “This database contains detailed historical information on the entire population of global corporate loans, including syndicated loans, made to medium and large sized U.S. and foreign firms” (Bos, 2016). Furthermore, it contains detailed information on syndicated loan contract terms, lead arrangers, and participant lenders. The primary sources of data for DealScan are “attachments on SEC filings, reports from loan originators, and the financial press” (Sufi, 2007, p. 636). Besides the DealScan database, two other data sources are used to find data on the country of the lead arranger: the database Bankscope, with a check in ThompsonOne. Bankscope, or the world banking information source, is a comprehensive, global database of banks' financial statements, ratings and rating reports, stock data for listed banks, and other types of bank related information (Bureau van Dijk, 2016). ThomsonOne contains financial data from annual reports, as time series over multiple years, with a focus on listed corporations across the world (Radboud University Library, 2016). The country of the borrower was found via the DealScan database, just as all of the other data used in the research.

An international sample is generated of public and non-public lending institutions participating in loan syndicates involving at least two financial institutions to extend a loan to a single, or to multiple, borrower(s) between 1997 and 2014. The information in this dataset is used for syndicate relationship representations of the syndicates formed between 1997 and 2014, since access to this data was given. Precise information about the lead arrangers involved in each loan is needed, therefore, the loan observations that are used from DealScan contain both, the lead arranger and number of arrangers, fields populated (Bos, 2016). The data provided by DealScan allows investigation of the syndicate structure of these loans. Lead arrangers are identified from DealScan's 'Lead Arrangers' field, which is in line with Sufi (2007) (Bos, Contreras & Kleimeier, 2016). When looking at the sources of the data, most of the borrowers listed in the data products are publicly held companies, which are required to file with the Securities and Exchange Commission (SEC) in Washington, D.C. Data from privately held companies is available to a limited degree. If the company is private but has public debt securities traded, the company must file. The remaining portion of the deals comes from direct research from banks where LPC may initially obtain partial or unconfirmed information (Kellogg School of Management, 2016).

The number of lead arrangers per loan is calculated by using the number of commas plus one, in the Lead Arranger field when this one is non-empty. Following this methodology, it is found that approximately 68% of the deals in the dataset have multiple lead arrangers. Thus,

the majority of bank loans are arranged by multiple lead arrangers. The loans that have more than one lead arranger range between 2 and 7 lead arrangers per syndicate. The maximum number of lead arrangers in a loan is found to be 23 in a loan issued in 2014. The number of lenders per loan are validated by calculating the number of commas plus the number of colons, in the AllLenders field when this one is non-empty. Following this methodology, it is found that approximately 97% of the deals in the dataset have multiple lead arrangers: the majority of bank loans are arranged by multiple lenders. The maximum number of lenders in a loan is found to be 51 in a loan issued in 2011.

The sample consists of 351 lending relationships or syndicates involving 118 lead arrangers and 181 borrowers during the period 1997–2014, as reported in the DealScan database. A cross-section is used for the dependent variable: all syndicate relations in the year 2014. When linking the data, the study consists of the number of unique borrowers times the number of unique lead arrangers (banks), which results in 21,358 variables. This study includes loan syndicates formed between one or multiple borrowers and one or multiple lead arrangers. This to include all the data that was given access to. To add, the time restricted data on loan originations (from 1997 through 2014) also restricted the data collection of the control variables. The year 2014 is chosen as the base year ($t=0$) for the dependent variable to be able to include all previous relationships between borrowers and lenders.

Each syndicate lending relationship has multiple facilities with multiple lenders who are classified broadly into the following three categories: 1) lead arranger, 2) co-agent, and 3) participant lender (Houston, Lee & Suntheim, 2015, p. 9). Summary or descriptive statistics are provided in Table 4.1. The sample consists of 181 borrowers from 21 countries. Banks in the USA, United Kingdom and those from Canada are responsible for 45.01%, 12.82% and 10.26% of all the bank-deal observations in the sample. The average package (deal amount converted) is 774.65 million USD. On average, each syndicate has 2.93 lead arrangers and 10.38 lenders (lead or co-lead arrangers and other participant lenders). With as few as 1 lead arranger or lender, and maximum of 23 lead arrangers and 51 lenders for a particular syndicate.

3.3 Measures

3.3.1 Dependent variable

The dependent variable (i.e. BorrowerFunding) is measured by means of syndicate relationships between borrowers and lead arrangers. It is a proxy for the syndicate structure of a loan i of firm m at issue date t . The dependent variable is a dichotomous measure recording whether

borrower m entered into a syndicate relationship with bank or lead arranger j in the year 2014. The dummy `BorrowerFunding` is equal to 1 if borrower m is a part of a syndicate with lead arranger j in 2014 and is 0 otherwise. The year 2014 is chosen because it is the final year of the accessible data, and therefore all the syndicate relationships in the years before 2014 represent a prior relationship.

Another way of measuring the dependent variable `BorrowerFunding` is by recording the funding dollar sum in the year 2014, between borrower m and lead arranger j . This way for measuring the dependent variable is not included in the main analysis since the dichotomous funding variable explained the most of the model; the proportion of the variance in the dependent variable that is explained by the independent variables was the largest for funding as a dichotomous measure. However, the dependent variable as the funding dollar sum in the year 2014 is included in the robustness checks section.

3.3.2 Independent variables

Several independent variables are included in this research and they all involve relations between a lead arranger and the borrower. The financing options for borrowers include many products with varying degrees of relationships. Syndicated loans fall between bank loans (relationship lending) and public debt issues (transaction lending). In syndicated loans only the lead arranger has a relationship with the borrower; the lead arranger has access to private information about the borrower. Therefore, this master's thesis focuses on the relationship between a lead arranger and the borrower. This opposed to previous research that focused predominantly on the relationship between the lead arranger and participant banks. As an explanation: the lead arranger first establishes a relationship with the borrower and then sells part of the loan to willing buyers. When the lead arranger sells part of the loan to willing participants, the relationships and adhering information asymmetries between the lead arranger and the other participant lenders than become prominent (Muzvidziwa, 2012).

Following Boot (2000), previous lending relationships are measured according to the number of (lead bank-borrower) interactions. Firstly, there might be multiple interactions where a creditor and the borrower engage in multiple lending agreements. Hence repetitive lending – the number of loans contracted between a lender and borrower before the present loan – is used as a proxy for defining the extent of relationship lending. To note, the relation between current and past syndicate memberships or activity is conducted over the entire period of 1997-2014.

Previous funding (PrevBorrowEver) is calculated between borrowers and lead arrangers for any year previous to the borrower's last syndicated loan year, for any borrower and lead arranger combination. So, this previous borrower indicator entails whether the borrowing firm has previously obtained a loan with at least one of the syndicate members (lead arrangers) in the dataset. This variable is a count variable that equals the amount or number of loans the borrowing firm has previously obtained with any of the lead arrangers in the dataset; the number of syndicated loans made by lead arrangers to borrower m over previous years, before the borrower's last known loan in the data file. So, whether or not the borrower has previously, in a year before last loan, has borrowed, calculated in the number of previous loans ever. This to include all previous borrower and lead arranger relationships: has the borrower m previously borrowed from a lead arranger.

The theory behind this is that, given the information gained from a previous relationship with the borrower, a lead arranger's motive may be to maintain a(n) (ongoing) relationship with repetitive borrower's in preference to relationships with other, more unknown, borrowers. A frequent borrower, not syndicating with the same lead arranger, could obtain funding more easily from a lead arranger due to its experience in lending, making this borrower a more trustworthy partner and increasing its reputation (Champagne and Kryzanowski, 2007). So, a positive sign is expected for this variable. This control variable is not focused on previous or repeated lending with the same lead arranger j (previous lending for the same borrower and lead arranger combination), but solely on previous or repeated lending of the borrower with any lead arranger in the dataset.

Next to the relationship related independent variable, a location variable is included as independent variable. This because this variable has an effect on syndicate formation, and is also related to the relationship literature.

(Location): dummy variable that equals 1 if bank or lead arranger j and the borrower m in a loan bank pair both have their head offices or headquarters in the same country and 0 otherwise. So this dummy variable is equal to 1 if lead arranger j and borrower m are from the same country and is 0 otherwise (Champagne & Kryzanowski, 2007). The country of the borrower was found via the DealScan database. The country of the lead arranger is found in the database Bankscope, with a check in ThompsonOne.

This variable is included because a lead arranger may be more likely to give repeat business to a particular borrower due to its physical proximity. Also, Champagne and Kryzanowski (2007) find that the likelihood of joining a syndicate is positively related to

whether the lead and the borrower are from the same country. Furthermore, lead arrangers may wish to avoid loans to specific foreign countries due to for example differences in regulation or reporting rules, or due to more intensive monitoring requirements.

Since the relationship measure (PrevBorrowEver) is based on existence and intensity of past interactions, it may be biased by another factor such as the geographic proximity of a borrower to a particular lender. This because of the fact that the ability for lead arrangers to syndicate loans for borrowers might improve with the use of limited information. The lead arranger could be attempting to reduce the need for information gathering by choosing borrowers in close proximity (Muzvidziwa, 2012). Therefore, Location and PrevBorrowEver could interact. Including the location variable involves “the effect of physical proximity between a borrower and a lead lender and partially mitigates this possible bias in the relationship measures” (Bharath, Dahiya, Saunders & Srinivasan, 2007, p. 20). Thus, the decision to join the syndicate may have more to do with the borrower’s country than with the lead bank’s country (Champagne & Kryzanowski, 2007). Therefore, an interaction variable is included for the above independent variables.

3.3.3 Control variables

A set of controls are employed to capture various other elements affecting the syndication process. There are many factors that possibly influence the impact of relations in lending alliances outside of the independent variables. In order to limit the risk of omitted bias, different control variables at the borrower level and industry level were included in the research model. First, several borrower level control variables are included, since these could have an effect on borrower funding, but are not necessarily related to relationship lending. Secondly, an industry control variable is included.

First, a public indicator (Public): a dummy equal to one if the borrower has a ticker symbol (if Borrower Parent Ticker is not equal to ‘N/A’) on the LPC dataset and zero otherwise. This to characterize the extent to which a borrower is opaque (or a non-public firm).

The common finding is that syndicate structure is determined by the availability of public information about the borrower (Ivashina, 2009, p. 3). When firms are expected to require more monitoring and due diligence from lead arranger(s) (Bos, 2013), they are characterized as ‘opaque’ (non-transparent). When borrowers are relatively transparent and easy to monitor, the moral hazard problem for the lead arranger is less severe (Sufi, 2005):

information asymmetry between lead arrangers and borrowers is least severe on loans to transparent firms (Bos, 2013). In addition, a larger fraction of the loan is likely to be syndicated as (higher-quality) information about the borrower becomes more transparent (less opaque) (Ivashina, 2005, p. 4-5). The implication of the research by Dennis and Mullineaux (2000, p. 411) is that loans involving information that is ‘transparent’ (easy to access, process, and interpret) are more likely to be syndicated than loans involving ‘opaque’ (fuzzy, incomplete, difficult to observe and interpret) information. Like Dennis and Mullineaux (2000), Roberts and Panyagometh (2002, p. 5) find that when information about the borrower becomes more transparent as reflected by the borrower being a publicly traded/listed firm, the loan will be more likely to be syndicated. This confirms that the better the quality of the information about the borrower (increased transparency), as reflected in listing on a stock exchange, the more likely it is that the loan will be syndicated and that a larger proportion of a particular loan can be syndicated (sold in larger proportions). So, as there is more public information available about a borrower, the information about the borrower becomes more transparent, and thus a larger fraction of a loan is likely to be syndicated (Ivashina, 2009).

Second, to control for the borrower country the dummy variable *BorrowerCountryUSA* included. This variable equals 1 if the borrower is from the USA and is 0 otherwise. Because the US market is characterized by a higher level of information, a large pool of domestic or US borrowers and lenders that have a relatively low reliance on the syndicated loan market, a negative sign is expected for this variable (Champagne & Kryzanowski, 2007).

To test for robustness, another country variable is included: *HomeCountryRisk*. This is a dummy variable that measures the risk associated with the borrower’s home country as proxied by the ICRG (International Country Risk Guide) composite rating at loan date. A higher rating signals a lower overall level of political, economic and financial risk. Data comes from the International Country Risk Guide (The PRS Group, 2015, p. S-2), and is divided into several categories. In all cases: 80% to 100% of the maximum number of risk points assigned to a risk component or category indicates Very Low Risk, 70% to 79.9% indicates Low Risk, 60% to 69.9% indicates Moderate Risk, 50% to 59.9% indicates High Risk, 0.0% to 49.9% indicates Very High Risk. There were no countries with a High Risk or Very High Risk so three dummies were made. As the largest group with about 75.69% of the sample, Low Risk serves as the benchmark category. It is expected that loans from highly rated countries carry less potential problems. When the borrower comes from a country with a high ICRG composite rating, the likelihood of that borrower joining a syndicate increases, as, for the lead arranger, less country

related problems could be expected, thereby increasing borrower attractiveness (Champagne & Kryzanowski, 2007).

Finally, industry effects (Industry) were included by means of creating three-digit SIC codes for the borrowing firms. The first two digits of the code identify the major industry group, the third digit identifies the industry group and the fourth digit identifies the industry. Each company has a primary SIC code. This number indicates a company's primary line of business. What determines a company's primary SIC code is the code definition that generates the highest revenue for that company at a specific location in the past year (SICcode.com, 2016). These SIC codes are transformed into dummy variables which were included as control variables. To implement this, the borrower's areas of operations are divided into sectors. Based on the borrower's 2-digit SIC code, seven industry groups are created: Mining (10-14), Manufacturing (20-39), Transportation and Public Utilities (40-49), Wholesale and Retail Trade (50-59), Finance, Insurance and Real Estate (60-67), Services (70-89) and 'other' (Agriculture, Forestry, Fishing, Construction and Public Administration) for the remaining SIC codes (Hainz & Kleimeier, 2006). Furthermore, another category or dummy is added to deal with the missings (unknown SIC code) for this variable. As the largest group with about 30.94% of the sample, Manufacturing serves as the benchmark industry. Industry is included as a control variable because the industrial sector may influence the syndication. Some sectors may require more funding or may mobilize different resources. In this case, the size of the syndication is controlled by the industry (Ferrary, 2010).

3.4 Research method and the choice of estimation strategy

It is expected that the formation of a loan syndicate is to be affected by several factors: prior relationships, locational proximity, borrower specifics and industry characteristics. The regression is run by estimating the following specification, where t is the year 2014:

$$\text{BORROWERFUNDING}_{i,t} = \alpha + \beta_1 \text{PREVBORROWEVER}_{i,t-1} + \beta_3 \text{LOCATION}_{i,t} + \beta_4 \text{Controls}_i + e$$

As can be seen, the dependent variable is in 2014, the independent variables contain aggregated data before and in 2014 and for the control variables: data related to the borrower is in 2014 and data related to syndicate loan(s) in the dataset is before 2014.

Acceptable research methods are specific research techniques or procedures “deemed appropriate for the gathering of valid evidence” (Chua, 1986, p. 604). As the dependent variable, BorrowerFunding, is based on dichotomous data, a normal binary logistic regression model was considered for the estimation strategy. Logistic regression has, in recent years, “become the analytic technique of choice for the multivariate modelling of categorical dependent variables” (DeMaris, 1995, p. 956). The use of this model is further motivated in this chapter by means of the basic features of the variables that are presented by the descriptive statistics. In general, relational factors, and several control factors, were tested in the context of underwriting syndicate formations in the banking industry. The unit of analysis is at the syndicate level, more specific, borrower level analysis. The data consists of borrower-bank relation data (unique borrowers times the unique lead arrangers in the data file). The regression was run by means of the software package Stata/MP 13.1.

A categorical variable refers to a variable that is binary, ordinal, or nominal. When a dependent variable is categorical, the ordinary least squares (OLS) method can no longer produce the best linear unbiased estimator (BLUE); that is, OLS is biased and inefficient. Consequently, various regression models have been developed for categorical dependent variables. “The nonlinearity of categorical dependent variable models makes it difficult to fit the models and interpret their results” (Park, 2009, p. 2). So, for this research, a linear regression, or linear probability model is not a good option, because: probabilities run from 0–1 by definition, whereas a linear regression line may run from minus infinity to plus infinity; large or small x-values may predict y-values above 1 or below 0. An S-shaped curve often fits better, therefore a nonlinear model (slope is not constant) is used. Briefly, the use of a linear function is problematic because it leads to predicted probabilities outside the range of 0 to 1 (DeMaris, 1995). Two measures have the desirable property to stay between 0 and 1 and follow an S-shaped curve: the logit and the probit. The logit is the log of the Odds, which is the probability that something happens divided by the probability that it does not happen ($P/(1-P)$). In the logit model the log odds are modelled as a linear combination of the predictor variables (UCLA, Stata Data Analysis Examples - Logistic Regression, accessed September 25, 2016). The probit is based on the cumulative distribution function of the normal distribution (Φ or ϕ). Outcomes are generally very similar, however the coefficients of probit analysis are more difficult to interpret than those of logit analysis. Probit model estimation is numerically complicated because it is based on the normal distribution (DeMaris, 1995). The logit model has a more tractable form. A simple transformation of the beta's in the logit model indicates the factor change in the odds of an event

occurring. There is no corresponding transformation of the parameters of the probit model (Long, 1997, p. 79). This master's thesis therefore uses binary logit analysis, a maximum likelihood estimation, as the statistical regression model and reports the results or estimates in terms of odds ratios rather than coefficients, since odds ratios are easier to interpret (a coefficient is the related logarithmic transformed odds ratio). The binary logit model is represented as:

$$\text{Prob}(y = 1 | x) = \Lambda(x\beta) = \frac{\exp(x\beta)}{1 + \exp(x\beta)},$$

where Λ indicates a link function, the cumulative standard logistic distribution function (Park, 2009, p. 6).

Chapter 4 Empirical Results

This chapter presents the main results of the empirical research. First of all, a descriptive analysis and correlation matrix provide a summary of the basic features and correlations of the variables and thereby motivate the choice of the estimation strategy used for the empirical analysis. Second, tests are performed to check for outliers and multicollinearity, but also for the best regression function. In the third part, the empirical results for the relationship between the independent variables and the dependent variable are presented. This section also presents the results of the influence of the control variables on the considered relationship. Finally, in the last part additional tests are performed to check for robustness of the results.

4.1 Descriptive statistics and correlation matrix

First, this section displays descriptive statistics and a correlation matrix for all variables included in this study. A correlation analysis and a descriptive analysis were conducted in order to gain more insight in the dependent, independent and control variables.

The descriptive statistics table (Table 4.1) displays a summary (summary statistics) of the basic features of the dependent, independent and the most interesting control variables that are used in the logistic regression and in the robustness checks. As the external effects (i.e. industry and home country risk) are incorporated as categorical dummy variables, the original variables therefore do not express relevant information in a descriptive analysis. For these variables, the benchmark categories are included as well. Table 4.1 presents the descriptive statistics including the mean, the standard deviation, the minimum values, and the maximum values for the control, interaction, independent and dependent variables.

	Minimum	Maximum	Mean	Std. Deviation
Borrower funding - dummy	0	1	0.0081468	0.0898935
Borrower funding - dollar	0	1.18e+10	2.39e+07	3.77e+08
Log transformed borrower funding - dollar	0	23.18816	0.1711441	1.894595
Previous borrower ever - count	0	4	0.9392265	0.9353077
Location	0	1	0.1791366	0.3834757
Borrower country USA	0	1	0.5856354	0.4926235
Home country risk - category 1	0	1	0.1988950	0.3991782
Home country risk - category 2 - benchmark	0	1	0.7569061	0.4289614
Home country risk - category 3	0	1	0.0441989	0.2055416
Public	0	1	0.3535912	0.4780953
Industry - category 1	0	1	0.0220994	0.1470105
Industry - category 2 - benchmark	0	1	0.3093923	0.4622539
Industry - category 3	0	1	0.1657459	0.3718611
Industry - category 4	0	1	0.0883978	0.2838792
Industry - category 5	0	1	0.1546961	0.3616232
Industry - category 6	0	1	0.1767956	0.3815045
Industry - category 7	0	1	0.0441989	0.2055416
Industry - category 8	0	1	0.0386740	0.1928214
Interaction term	0	4	0.1538534	0.5037871
N	21358			

Table 4.1 Descriptive statistics

The table of the descriptive statistics shows that the variable BorrowerFunding as dollar sum (included in the robustness check) is heavily skewed to the right. This is confirmed by a frequency histogram, which gives a graphical representation of the distribution. Therefore this variable is recoded to see if the distribution improves; the log of BorrowerFundingDollar is included. As the log transformed measure of BorrowerFundingDollar is not very informative with regard to descriptive statistics, the original measure is depicted as well.

The correlation matrix (Table 4.2) shows the Pearson correlations, and the respective significance, among the independent and control variables of the research model. As high correlations can cause problems with multicollinearity, it is important to check these values. The bivariate correlations are generally significant but of small magnitude, only a fraction are greater than .50 (indicating 25 percent shared variance), which thus entail a large or strong

correlation. However, the variables that have strong significant correlations are variables that are formed to measure the same thing, such as HomeCountryRiskCategory1 and BorrowerCountryUSA, so they are not included in the logistic regression models at the same time. For the variables with significant moderate or medium correlation ($0.3 < |r| < 0.5$) it can be stated that such a moderate level of inter-correlation does not bias estimates or pose a serious estimation problem (Kennedy, 1992), however “it produces a conservative bias for tests of significance for specific coefficients by inflating standard errors for the collinear variables” (Li & Rowley, 2002, p. 1113). Lastly, the interaction term correlates highly with its product terms, namely the number of previous loans, or number of loans before last known loan, for each borrower (PrevBorrowEverCount) and whether or not the borrower has its headquarters in the same country as the lead arranger (Location). But, the interaction term is retrieved by multiplying those two variables, these high correlations do not raise concerns (Allison, 2012, September 10).

	1	2	3	4	5	6	7	8	9	10	11	12	13	14
1 PrevBorrowEverCount	1.0000													
2 Location	- 0.0401**	1.0000												
3 BorrowerCountryUSA	- 0.0307**	0.2849**	1.0000											
4 HomeCountryRiskCategory1	0.1656**	- 0.1578**	- 0.5924**	1.0000										
5 HomeCountryRiskCategory3	0.0715**	- 0.0838**	- 0.2556**	- 0.1071**	1.0000									
6 IndustryCategory1	0.0500**	0.0286**	0.0502**	0.0192**	- 0.0323**	1.0000								
7 IndustryCategory3	- 0.0664**	0.0078	- 0.0172*	0.0385**	0.0487**	- 0.0670**	1.0000							
8 IndustryCategory4	0.0619**	- 0.0212**	- 0.0146*	0.0399**	0.1224**	- 0.0468**	- 0.1388**	1.0000						
9 IndustryCategory5	- 0.2172**	- 0.0621**	- 0.2605**	- 0.0601**	- 0.0920**	- 0.0643**	- 0.1907**	- 0.1332**	1.0000					
10 IndustryCategory6	0.0301**	0.0117	0.2134**	- 0.0858**	- 0.0292**	- 0.0697**	- 0.2066**	- 0.1443**	- 0.1983**	1.0000				
11 IndustryCategory7	- 0.0722**	0.0237**	0.0172*	0.0949**	- 0.0462**	- 0.0323**	- 0.0959**	- 0.0670**	- 0.0920**	- 0.0997**	1.0000			
12 IndustryCategory8	0.0743**	- 0.0285**	- 0.0640**	- 0.0282**	0.2357**	- 0.0302**	- 0.0894**	- 0.0625**	- 0.0859**	- 0.0930**	- 0.0431**	1.0000		
13 Public	- 0.0014	0.0606**	0.1529**	- 0.0501**	- 0.0466**	- 0.0326**	- 0.0189**	- 0.0268**	- 0.0927**	0.1116**	- 0.1028**	- 0.0884**	1.0000	
14 PrevBorrowEverCountLocation	0.2822**	0.6538**	0.1767**	- 0.0765**	- 0.0435**	0.0344**	- 0.0077	- 0.0316**	- 0.0564**	0.0037	- 0.0345**	- 0.0159*	0.0430**	1.0000

PrevBorrowEverCount = number of previous lending relationships; Location = whether or not borrower m and lead arranger j have the same headquarter location; BorrowerCountryUSA = whether or not the borrower is from the USA; HomeCountryRiskCategory1 = dummy variable coded as 1 if borrower's home country is rated in the Very Low Risk category and 0 otherwise; HomeCountryRiskCategory3 = dummy variable coded as 1 if borrower's home

country is rated in the Moderate Risk category and 0 otherwise; IndustryCategory1 = dummy variable coded as 1 if operating in the Mining industry and 0 otherwise; IndustryCategory3 = dummy variable coded as 1 if operating in the Transportation and Public Utilities industry and 0 otherwise; IndustryCategory4 = dummy variable coded as 1 if operating in the Wholesale and Retail Trade industry and 0 otherwise; IndustryCategory5 = dummy variable coded as 1 if operating in the Finance, Insurance and Real Estate industry and 0 otherwise; IndustryCategory6 = dummy variable coded as 1 if operating in the Services industry and 0 otherwise; IndustryCategory7 = dummy variable coded as 1 if operating in 'other' industries and 0 otherwise; IndustryCategory8 = dummy variable coded as 1 if data on industry was missing and 0 otherwise; Public = whether or not the borrower has a ticker symbol; PrevBorrowEverCountLocation = the interaction effect.

** Correlation is significant at $P < 0.01$

* Correlation is significant at $P < 0.05$

Table 4.2 Correlation matrix

For the interaction term, the effect of an independent variable depends on value of another independent variable in same model, there is often a problem with the interpretation of the main effects; the coefficients of the main effects of the variables represent the value for the situation in which the other variable has value zero. Therefore it is often needed to center or to standardize the interaction variables. Standardized variables have the advantage that their coefficients are comparable with each other. The variables Location and PrevBorrowEverCount are not centered or standardized for their use in the interaction effect, because the variables are binary or a 0-4 count variable. So, there is no problem with the scale of the variables, they are not vastly different and therefore the original variables were included in the interaction effect. If this was the case the variables measured at different scales do not contribute equally to the analysis.

4.2 Assumptions

Before testing the hypotheses with the proposed model, it is important to test the assumption of multicollinearity. The potential for multicollinearity is carefully explored. To check for multicollinearity, the Variance Inflation Factor (VIF) was calculated for all independent variables and control variables (Appendix A). It should be noted that multicollinearity is not a concern for the interaction term. As described by Allison (2012, September 10), interaction terms are products of two other variables, and therefore the correlation of the interaction term with its components is likely to be high. However, the p-value for such a product term is not affected by the multicollinearity. For all included variables multicollinearity might be problematic in case the VIF takes values of 3 or higher. The reciprocal of the VIF is the tolerance value, calculated as $1/\text{VIF}$. Tolerance values below 0.2 are concerning, and values below 0.1 show serious problems. As Table 4.3 in Appendix A shows, the VIF for each individual variable is below 3, and the average VIF for each regression model is below 2, 1.36 to be exact. Also, all of the tolerance values are above 0.1. Therefore, it can be concluded that multicollinearity did not threaten the coefficient estimates, and thus the odds ratios.

Next, examining residuals and outliers is an important way to assess the fit of a regression model. “Residuals are the difference between a models predicted and observed outcome for each observation in the sample” (Long & Freese, 2001, p. 112). Cases that fit poorly (i.e., have large residuals) are known as outliers and when such an observation has a large effect on the estimated parameters, it is influential. However, in this case an analysis of outliers and influential cases is not needed because the dataset is very large (>500).

As stated in chapter 3, logistic regression uses a maximum likelihood to get the estimates of the coefficients, or odds ratios. As sample size increases, logistic regression shows better results. As stated by UCLA: Statistical Consulting Group: 100 observations is a minimum sample size, with a minimum of 10 observations per predictor. For categorical variables, which is the case, more observations are needed “to avoid computational difficulties caused by empty cells” (Logistic Regression with Stata - Chapter 1: Introduction to Logistic Regression with Stata, accessed September 25, 2016). Also, more observations are needed when the dependent variable has few ones and many zeros (lopsided dependent variable). This is also the case for my data. However, with 21,358 observations for each variable, with 174 events as the lowest amount (for the dependent variable), my dataset is sufficient: small sample bias is not likely to be a big factor. This would be the case if the data would consist of a lot of predictors, around more than 20. As this is not the case here, the data, or the effective sample size, is sufficient.

Next, the logistic command reports the pseudo R-squared or McFadden’s pseudo R^2 . This because logistic regression does not have an equivalent to the R-squared as an OLS regression. This pseudo R-squared cannot be interpreted by itself, since it does not mean what R-square means in OLS regression; the proportion of variance explained by the predictors. There are a wide variety of pseudo-R-square statistics, but they can arrive at very different values (UCLA, Stata Annotated Output - Logistic Regression Analysis, accessed September 20, 2016). UCLA: Statistical Consulting Group also states that “pseudo R-squareds cannot be interpreted independently or compared across datasets”, but “they are valid and useful in evaluating multiple models predicting the same outcome on the same dataset”. Higher pseudo R-squares show which logistic model better predicts the outcome, by comparing the fit statistics of the several models side-by-side (UCLA, FAQ: What are pseudo R-squareds?, accessed September 20, 2016). So, as a test for finding the ‘best’ regression analysis, several analyses were run and the fit statistics were compared. The fit statistics showed, that for the model used in the analysis, the values of the pseudo R-squareds were slightly larger every time, even though variables were dropped and others were added. Also, consistently the BIC statistic was smaller for the current model, which provides support for that model. So, there was a positive support for the chosen model; all fit statistics find that the current model better fits the outcome data than any other model tried. As shown in Appendix B Table 4.4, the fit statistic provides evidence for the current model with another model (which is included as robustness model).

The unit of analysis is at the syndicate level, more specific, borrower level analysis. As the unit of analysis is at the borrower level, the data has to be clustered by borrower since all data is aggregated at the borrower level. So, the data is not completely independent, that every

N delivers the same amount of information, since all data is linked per borrower; observations are related with each other within certain borrower ‘groups’ (every observation is not independent of all other observations in the dataset) (Miles, 2014). If treated as independent, “the standard errors of the estimates will be off (usually underestimated), rendering significance tests invalid” (UCLA, Stata Library – Analyzing Correlated (Clustered) Data, accessed October 13, 2016). Too small standard errors “lead to confidence intervals that are too narrow, and p-values that are too low, hence inflated type I error rates” (Miles, 2014). Clustering entails that observations are assumed independent across the clusters that are defined by borrower name, but are not necessarily independent within clusters (correlation within clusters). This leads to robust standard errors with “an additional correction for the effects of clustered data”, such as correction for heteroscedasticity (Long & Freese, 2001, p. 69). So, the traditional standard errors are replaced with robust (clustered or larger) standard errors (Huber, White, or Sandwich standard errors). “These estimates are considered robust in the sense that they provide correct standard errors in the presence of violations of the assumptions of the model” (Long & Freese, 2001, p. 70). Clustered standard errors lead to increased confidence intervals, since correlation between observations (or intraclass correlation) is allowed for (UCLA, Stata Library – Analyzing Correlated (Clustered) Data, accessed October 13, 2016). As is the case, when the data is clustered, larger robust standard errors (better standard error estimates instead of the same standard errors when not clustering) are visible, so intraclass correlation is present.

Concluding, all assumptions are satisfied.

4.3 Results

First, borrower funding is estimated as a function of the variables included in Hypotheses 1, 2 and 3, along with the relevant control variables described in the previous chapter. Since funding is a dichotomous variable, logistic regression analysis was used for this estimation. The first set of regression results are presented in Table 4.5. The first model consists of control variables only, to demonstrate the pure effect of these variables. In the second model, the independent variables are included. Then, in the third model, the interaction effect is added, which forms the complete model.

As can be seen in Table 4.6 in Appendix C, the industry variable category 1 is dropped. This was because of separation, or as recorded by Stata, this variable ‘predicts failure perfectly’, and therefore it was dropped. To show how the model looked without this variable, the fourth model is included. This fourth model is not the complete or final model, because leaving this omitted variable out of the model leads to biased estimates for the other predictor variables in

the model (UCLA, FAQ – What is complete or quasi-complete separation in logistic/probit regression and how do we deal with them?, accessed September 30, 2016). Thus, this is not a recommended strategy. A strategy that could be useful is provided in the end of chapter 5.

Y = Borrower funding - dummy	Model		
	(1)	(2)	(3)
Control variables			
Borrower country USA	0.808 (-0.43)	0.554 (-0.98)	0.555 (-0.97)
Public	0.949 (-0.11)	0.933 (-0.14)	0.934 (-0.14)
Industry category - dummies	YES	YES	YES
Independent variables			
Previous borrower ever - count		1.179 (0.93)	1.300 (1.33)
Location		4.051*** (4.36)	5.408*** (3.46)
Interaction term			
PrevBorrowEver*Location			0.731 (-1.43)
N	20886	20886	20886
<i>Exponentiated coefficients; t statistics in parentheses; clustered at Borrower ID</i>			
<i>* Significant at $P < 0.05$, ** Significant at $P < 0.01$, *** Significant at $P < 0.001$</i>			

Table 4.5 Results of logistic regression analysis

4.3.1 Control variables

One control variable is found to be significant; see for Industry dummies Model 3, Table 4.6 in Appendix C. The dummy variable Industry Category 4: Wholesale and Retail Trade (50-59) is significant ($P < 0.05$) and positively influencing borrower funding or syndicate formation (or > 1). In contrast to the effect of the dummy variable Industry Category 4, all other Industry dummy variables are found to be not significant. For the control variables BorrowerCountryUSA and Public (if the borrower is from the USA or has a ticker symbol, respectively), no significant results were found.

4.3.2 Independent variables

Building on existing research on previous relationships in syndicated loans, the number of previous relationships a borrower has had, among years of syndicated lending, is expected to positively influence the formation of loans syndicates including that borrower, as stated by Hypothesis 1. When looking at the regression results in Table 4.5, the odds ratio for previous borrower relationships or loans (PrevBorrowEverCount) (or = 1.300) is positive, but unfortunately not significant ($P > 0.05$). So, no significant results were found for the relationship between previous borrower syndicate partnerships and the formation of a loan syndicate. Therefore, Hypothesis 1 is not supported.

As predicted by Hypothesis 2, a common headquarter location of the borrower and lead arranger (Location) is expected to positively influence the formation of loans syndicates between those parties. The regression results in Table 4.5 show that, for the location of the borrower and lead arranger (whether they are from the same country), a positive (or = 9.843) and significant result is found ($P < 0.01$). Therefore, Hypothesis 2 is supported which means that if syndicate members, lead arranger(s) and borrowers, have their headquarters in the same location or country, the more likely a loan syndicate is formed between those parties.

4.3.3 Interaction effect

Next, according to Hypothesis 3, it could be the case that the effect of a prior partnership on syndicate formation depends on the headquarter countries of both the lead arranger and the borrower; if they are similar or not. The regression results in Table 4.5 show that for the interaction effect between prior borrower funding and lead arranger-borrower location (or = 0.997) no significant results are found ($P > 0.05$). Therefore, Hypothesis 3 is not supported which means that if syndicate members, lead arranger(s) and borrowers, are from the same country, the statement that a prior partnership then influences the likelihood of the formation of a loan syndicate more is rejected.

In the complete model, Model 3, the interaction effect correlates with the independent variables it is a product of and because of these high correlations, the variables may not be significant in the model and their true effects are not accurately displayed (Gujarati and Porter, 2003).

4.4 Robustness checks

Several robustness checks are performed to be able to derive indications about structural validity of the outcomes (Lu & White, 2014). Here, it is examined how the core regression odds ratios change when some of the variables are modified, added or removed in the original regression model. Outcomes are robust if changes in the model (like removing cases or adding and changing variables) do not affect the substantial conclusions. If the estimates “are plausible and robust, this is commonly interpreted as evidence of structural validity” (Lu & White, 2014, p. 194).

First, to check whether the results were sensitive to the operationalization of the dependent variable, an additional regression analysis was run with a different operationalization. The dependent variable, BorrowerFunding is measured by means of syndicate relationships between borrowers and lead arrangers. The dummy BorrowerFunding is equal to 1 if borrower *m* is a part of a syndicate with lead arranger *j* in 2014 and is 0 otherwise. This variable could also be operationalized by using the funding dollar sum of loans between borrower *m* and lead arranger *j* in 2014. However, the variable BorrowerFunding as the funding dollar sum in the year 2014 is heavily skewed to the right, and therefore is included as a log variable. With that different operationalization an alternative regression model was run in order to test the robustness of the results. For this dependent variable a normal OLS regression model was run. The results can be found in Table 4.7. This table shows that the regression with another dependent variable provides similar results: Hypothesis 2 is supported and Hypotheses 1 and 3 are rejected, meaning that this variable change did not have a significant influence on the main results in Table 4.5. However, in this case, for the control variables, differences in significance emerge: the effect of the dummy variable Industry Category 1 is significant ($P < 0.05$) and negatively influencing borrower funding or syndicate formation ($\text{or} = 0.909$), whereas all other Industry dummy variables are found to be non-significant. Also, in this model, the control variable Industry Category 1 is not omitted due to perfect prediction.

Y = Log transformed borrower funding – dollar sum	Model		
	(1)	(2)	(3)
Control variables			
Borrower country USA	0.968 (-0.39)	0.916 (-1.00)	0.917 (-1.00)
Public	0.996 (-0.06)	0.992 (-0.10)	0.992 (-0.10)
Industry category 1	0.920* (-2.21)	0.909* (-2.22)	0.909* (-2.26)
Industry category 3	0.978 (-0.31)	0.990 (-0.13)	0.990 (-0.13)
Industry category 4	1.296 (1.56)	1.309 (1.60)	1.304 (1.58)
Industry category 5	1.075 (0.85)	1.101 (1.05)	1.05 (1.09)
Industry category 6	1.171 (1.61)	1.193 (1.74)	1.191 (1.73)
Industry category 7	1.595 (0.90)	1.613 (0.93)	1.607 (0.92)
Industry category 8	1.147 (0.61)	1.152 (0.62)	1.148 (0.61)
Independent variables			
Previous borrower ever - count		1.034 (0.99)	1.045 (1.39)
Location		1.308*** (4.35)	1.376*** (4.06)
Interaction term			
PrevBorrowEver*Location			0.944 (-1.15)
N	21358	21358	21358
<i>Exponentiated coefficients; t statistics in parentheses; clustered at Borrower ID</i>			
<i>* Significant at $P < 0.05$, ** Significant at $P < 0.01$, *** Significant at $P < 0.001$</i>			

Table 4.7 Regression results robustness check 1

Furthermore, a robustness check is conducted with regard to the operationalization of the control variables. Instead of using BorrowerCountryUSA, another country control variable is used: HomeCountryRisk, with the category Low Risk as the benchmark category. This is a dummy variable that measures the risk associated with the borrower's home country as proxied by the ICRG (International Country Risk Guide) composite rating at loan date, as described in paragraph 3.3.3. The results can be found in Table 4.8. The table shows that the regression with another country variable provides the same results as the original regression model: Hypothesis 2 can be supported and Hypotheses 1 and 3 rejected, meaning that this change did not have a significant influence on the main results in Table 4.5.

Y = Borrower funding - dummy	Model		
	(1)	(2)	(3)
Control variables			
Home country risk category 1	0.786 (-0.38)	0.959 (-0.06)	0.965 (-0.05)
Home country risk category 3	2.514 (1.38)	3.291 (1.58)	3.339 (1.58)
Public	0.880 (-0.29)	0.818 (-0.45)	0.821 (-0.44)
Industry category 1	1 (.)	1 (.)	1 (.)
Industry category 3	0.676 (-0.39)	0.737 (-0.29)	0.733 (-0.30)
Industry category 4	3.406* (2.01)	3.620* (2.03)	3.443* (1.98)
Industry category 5	2.136 (1.35)	2.828 (1.71)	2.883 (1.75)
Industry category 6	2.555 (1.70)	2.732 (1.76)	2.691 (1.74)
Industry category 7	6.052 (1.68)	6.337 (1.72)	6.028 (1.65)
Industry category 8	1.749 (0.46)	1.784 (0.47)	1.703 (0.42)
Independent variables			
Previous borrower ever - count		1.209 (1.08)	1.342 (1.54)
Location		3.558*** (4.62)	4.854*** (3.49)
Interaction term			
PrevBorrowEver*Location			0.717 (-1.40)
N	20886	20886	20886
<i>Exponentiated coefficients; t statistics in parentheses; clustered at Borrower ID</i>			
<i>* Significant at $P < 0.05$, ** Significant at $P < 0.01$, *** Significant at $P < 0.001$</i>			

Table 4.8 Regression results robustness check 2

Taking into account the additional checks for robustness which all provide consistent results with the main results in Table 4.5: Hypothesis 2 is supported and Hypotheses 1 and 3 are rejected. Therefore, the results of this research prove that extensive relations (as in locational proximity) lead to strong connections between lending and borrowing syndicate partners, resulting in a higher likelihood of the formation of a loan syndicate; relations between those syndicate partners thus have a significant influence on the likelihood of syndicate formation.

Chapter 5 Conclusion and Discussion

This chapter discusses the results of the analysis in the previous chapter. First, the empirical results are discussed in combination with the three hypotheses and literature described in chapter 2. Also, this section ends with a main conclusion of the research done in this master's thesis. The second part describes the limitations of this study, which lead to recommendations and directions for future research.

5.1 Conclusion

In previous literature, the relationship between prior syndicate relationships or other relations (between syndicate members) and syndicate formation has been studied, however results have been mixed. Furthermore, previous research has focused solely on the unique relations that exist between the lead arranger(s) and participant lenders. Unlike this master's thesis which focuses on the exclusive relationships between lead arranger(s) and borrowers. Predominantly because these relationships are formed before (future) relationships between lead arranger(s) and participants. This study offers additional insights on relations influencing loan syndication by studying this within a sample of 351 lending relationships or syndicates deals, during the period 1997–2014. Furthermore, this thesis takes a borrower-level perspective in analysing syndicate formation by investigating the influence of borrower related relationship measures on the level of borrower funding in syndicated loan alliances. As presented by the hypotheses, the number of prior partnerships a borrower has had, based on syndicate data, was expected to positively influence the likelihood of loan syndication (Hypothesis 1), and furthermore, relations via location, among the lead arranger(s) and the borrower, were also expected to have a positive influence on the likelihood of syndication (Hypothesis 2). For both hypotheses, the extensive connections (as in previous borrower partnerships or locational proximity) could interact, leading to Hypothesis 3. Only Hypothesis 2 can be supported, based on the results that were found for these relationships.

The results of this research show that previous borrower relationships do not have a significant influence on the likelihood of syndicate formation. As hypothesized: the higher the number of previous ties or prior partnerships a borrower has had, the more likely a loan syndicate is formed between that borrower and (any) lead arranger(s). What was expected is that the odds of a current syndicate relationship between a borrower and lead arranger(s) depend upon the number of previous syndicate relationships the borrower has had: for each additional

previous syndicate relationship (one unit increase in previous borrower relationships), the odds of syndicate formation with that borrower increase by a factor of >1.000 , holding all other variables constant. This can be explained by borrower reputation, measured in the number of previous partnerships, in that a frequent borrower could obtain funding more easily due to its experience in lending, making this borrower a more trustworthy partner (Champagne and Kryzanowski, 2007). More specifically focused on repeated lead arranger-borrower interactions: prior interactions can deal with opportunistic behaviour of the syndicate partners, and thus preventing the leakage of critical know-how and capabilities (Kale, Singh, & Perlmutter, 2000). Regarding this measure, it can be stated that firms can overcome problems of market uncertainty or information asymmetry by selecting syndicate partners that have had prior interactions. So, former relationships are influential in syndicate formation. Above explanation was hypothesised, but unfortunately cannot be confirmed, due to a non-significant result: it could not be confirmed that loan syndications are more likely when the information about the borrower becomes more trustworthy and transparent through prior or frequent syndicate transactions or relationships.

Furthermore, when focusing on the relation between the borrower and lead arranger(s), their home country could be of importance in syndicate decisions. As is found, location positively influences the likelihood of loan syndication: when syndicate members have their headquarters in the same country, the odds of syndicate formation increase by a factor of 5.408, holding all other variables constant. This is in reliance with Champagne and Kryzanowski (2007), who have found that the likelihood of joining a syndicate is positively related to whether the lead arranger and the borrower are from the same country. So, physical proximity plays a role in syndicate formation. This finding concurs with literature on home bias which reports that, as an example, investors are more likely to overweight investments in domestic securities or portfolios (Coval & Moskowitz, 1999). When relating this to syndicate loans, lead arrangers could exhibit home bias when deciding to participate in a loan syndicate since ongoing relationships could be stronger with domestic rather than with foreign borrowers. Also, lead arrangers may choose for domestic borrowers due to similarities in regulation or reporting rules or in an attempt to reduce the need for information gathering by choosing borrowers in close proximity. Related to this, lead arrangers may wish to avoid loans to specific foreign countries due to differences that could be costly. This could be for a number of reasons: e.g., foreign countries may have different reporting rules or require more information and overall monitoring or the lender's concentration limit for that country may have been reached.

The interaction effect is investigated because the strength of the relationship between the lead arranger and the borrower can be positively related to the reputation of that borrower, or the number of previous lending relationships it has had, and this relationship can be increased even further when the lead arranger(s) and the borrower are from the same country (Champagne and Kryzanowski, 2007). An increase in the strength of the separate relation measures between those syndicate members, could lead to them interacting, providing a greater likelihood for syndicate formation, than for the separate effects alone. However, it is found that the interaction effect between previous syndicate relationships and locational proximity is not significant.

The results of this study offer a contribution to the literature by showing that ongoing relations between syndicate members, more specifically between lead arrangers and borrowers, influence or have an effect on the likelihood of loan syndicate formation; thereby answering the research question. Prior relations measured as the specific location of these parties influence syndicate funding. Considering various types of relations between syndicate members and their influence on loan syndication can offer clarification with regard to the discussion on the preferability of such relations and its influence on syndicate formation. In addition, this study offers new insights into the syndicated loan literature regarding the relationship between relation measures. Such a relationship, or interaction, has not been addressed in the literature, so the results are exploratory, but unfortunately not found to be significant.

5.2 Limitations and future research possibilities

The limitations of this study must be acknowledged, and future research directions and suggestions considered.

The results of this thesis are subject to some limitations which are mainly due to data constraints. First of all, a number of observations (i.e. syndicate deals) are excluded from the dataset when running the logistic analysis, as due to perfect prediction. The subtraction of this amount of observations could have led to distorted results. As there is a complete separation problem (also called perfect prediction) for a control variable, Firth logistic regression (or Firth bias-correction) is good strategy to deal with this. The command Firthlogit fits logistic models by penalized maximum likelihood estimation method. Originally, this method was proposed to reduce (small-sample) bias in maximum likelihood estimates in generalized linear models. However, it also is helpful in logistic regression in circumstances in which ‘separation’ is problematic. Also, in the case of logistic regression, “penalized likelihood also has the attraction of producing finite, consistent estimates of regression parameters when the maximum likelihood estimates do not even exist because of complete or quasi-complete separation”

(Allison, 2012, February 13). However, when running a firthlogit analysis, which deals with perfect prediction of the industry dummy variable, all observations remained in the dataset, but this did not lead to robust results. In another way, the matter of perfect prediction could be dealt with by including more data as dependent variable. As now, borrower funding was only gathered for only one year, namely the last announcement year of all syndicated loans in the dataset. So, an option could be to not choosing the year 2014 as the base year ($t=0$), to be able to include all previous relationships between borrowers and lenders, for all borrowers. But, by letting the base year change for each borrower, to the year they last had a loan recorded in the dataset. Then, when linking the data, the study consists of the number of unique borrowers times the number of unique lead arrangers (banks) times the number of years. However, this was not possible for the data given access to.

Secondly, due to data constraints, the matter of previous relationships influencing syndicate formation is now related to the previous syndicate relationships the borrower has had, linking this to borrower's reputation. This because the unit of analysis of this study was the borrower level. This variable is not focused on previous or repeated lending with the same lead arranger j (previous lending for the same borrower and lead arranger combination), but solely on previous or repeated lending of the borrower with any lead arranger in the data file. However, the literature also discusses previous relations more specifically as between repeated borrower and lead arranger combinations: it is found that lead arrangers are more likely to participate in a syndicate when they have a previously established partnership with the borrower(s). As stated by Bos (2016), the higher the number of previous ties between that lead arranger and the borrower, or whether there is an existence of a prior partnership or syndicate relation, the more likely it is that a(n) (repeat) loan alliance is formed between that, instead of any, lead arranger and borrower. In this case the unit of analysis would be the lead arranger, choosing to syndicate with a specific borrower. This would also be worth investigating. Several measures could be used to capture past lender alliances: whether or not the lead arranger and the borrower joined in a previous syndicate relationship over the past number of years and the number of such relationships, for example. So, investigating previous funding relationships between borrowers and lead arrangers for any year previous to the last syndicated loan year, for the same or repeated borrower and lead arranger combination. This previous borrower indicator entails whether the borrowing firm has previously, in a year before last loan, obtained a loan with at least one of the syndicate members (lead arrangers) in the current deal (Bos, 2013). The theory behind this is that, given the information gained from a previous relationship with the borrower, the lead arranger's motive may be to maintain an ongoing relationship with the borrower in

preference to relationships with other borrowers. Also in this case, a sufficient measurement period should be used (>15 years) to support robust inferences.

Next, in addition to the control variables used, several other control variables could have been included. These were either known through previous studies to affect firms' loan syndication formation behaviour or expected to do so (e.g. Li & Rowley, 2002; Li, Eden, Hitt & Ireland, 2008; Sufi, 2007). First, the number of lenders participating in the loan could be included as another control variable: the total number of lenders (lead banks) in the syndicate, or size of the syndicate, that have funded the borrower ever, before 2014. Although unknown at invitation or the point of syndicate commitment, this variable may capture the attractiveness of the borrower or the transaction itself, or may merely control for the increased likelihood of a specific participant being in a syndicate with a specific lender when a larger syndicate size is drawn from a fixed number of potential participants (Champagne, 2007). The more lenders participate in the syndicate, the broader the pool of lenders that are willing to provide capital to the particular borrower, and thus the more likely a loan will be syndicated (Bosch & Steffen, 2011, p. 292). Thus, the likelihood of joining a syndicate and the likelihood of bank-borrower funding relationship is positively related to the number of lenders in the syndicate (Champagne, 2007). So, a borrower that has received loans from many different lenders has a greater chance to be funded; a borrower that has received loans from many other unique lenders in the past is more attractive for a specific bank funding that borrower in the present, due to a better reputation of that borrower. If that borrower is not trustworthy, it would likely have not received loans from many lenders. The earlier outlined methodology in paragraph 3.2.3 of classifying borrowers into opaque or transparent is also employed to analyse how information asymmetries affect the number of participants. Borrower information asymmetries can influence the saleability of the loan to other lenders as the other lenders may perceive the risk to be too high. Opaque borrowers attract fewer lenders than transparent borrowers resulting in a concentrated syndicate (Muzvidziwa, 2012, p. 56-57). So, the size of the syndicate, in number of lenders, may also control for borrower opacity. Furthermore, the size of the loan in US\$ millions (deal amount converted) could have been included as a control variable: which entails the total amount in loans a borrower has received ever, before 2014, divided by the number of loans the borrower received. Roberts and Panyagometh (2002) and Dennis and Mullineaux (2000) find that a loan is more likely to be syndicated by lead arrangers if loan size is larger. Unfortunately, as was the case, these control variables could not be shown in the reporting of the results as they were omitted due to perfect prediction: they perfectly predicted the dependent variable. Therefore they were not included in this research. This relates to the first discussion point in

that the matter of perfect prediction could be dealt with by including more data as dependent variable. However, this was not possible for this research.

Next, to extent the research on relations between borrowers and lead arrangers influencing syndicate formation, other relationship measures could be investigated. For instance, cultural, institutional (or legal culture), political and industry related relations could exist that may influence the relationship between borrowers and lead arrangers, since practices differ across the world. By investigating different relations, other interaction effects could be included, that relate other relation measures. Furthermore, other interactive variables could be included, that combine a relation variable with time, industry and region, as done by Champagne and Kryzanowski (2007). However, Champagne and Kryzanowski (2007) have researched the lending relationship between lead arrangers and participant lenders. When including this, an effect could be that the impact of past lead-borrower relationships on the likelihood of current participation is greater if both parties are from the same industry. Or, the impact of past relationships could be at its highest for a specific time period.

In conclusion, this master's thesis has some limitations, but since the influence of relations on the likelihood of syndicate formation is not researched extensively, this thesis offers many possibilities for future research and multiple issues that could be further investigated.

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Appendices

Appendix A – Variance Inflation Factor (VIF)

Collinearity Diagnostics				
Variable:	VIF	SQRT VIF	Tolerance	R-Squared
Previous borrower ever - count	1.31	1.15	0.7622	0.2378
Location	2.03	1.43	0.4919	0.5081
Borrower country USA	1.23	1.11	0.8115	0.1885
Industry category 1	1.05	1.03	0.9492	0.0508
Industry category 3	1.31	1.14	0.7631	0.2369
Industry category 4	1.18	1.09	0.8465	0.1535
Industry category 5	1.44	1.20	0.6923	0.3077
Industry category 6	1.32	1.15	0.7556	0.2444
Industry category 7	1.13	1.06	0.8873	0.1127
Industry category 8	1.10	1.05	0.9078	0.0922
Public	1.06	1.03	0.9417	0.0583
Interaction term	2.12	1.46	0.4722	0.5278
Mean VIF	1.36			

Logistic regression - VIF uncentered		
Variable:	VIF	Tolerance
Previous borrower ever - count	1.87	0.534044
Location	2.38	0.419415
Borrower country USA	2.34	0.427869
Industry category 3	1.22	0.822886
Industry category 4	1.15	0.866572
Industry category 5	1.07	0.934687
Industry category 6	1.43	0.698851
Industry category 7	1.07	0.936504
Industry category 8	1.07	0.936719
Public	1.52	0.659312
Interaction term	2.22	0.450007
Mean VIF	1.58	

Table 4.3 VIF all variables and VIF excluding dropped variable

Appendix B – Fit statistic

Y = Borrower funding - dummy	Model	
	Saved	Current
Control variables		
Borrower country USA		0.555 (0.97)
Home country risk category 1	0.965 (0.05)	
Home country risk category 3	3.339 (1.58)	
Public	0.821 (0.44)	0.934 (0.14)
Industry category 1	1 (.)	1 (.)
Industry category 3	0.733 (0.30)	0.777 (0.25)
Industry category 4	3.443* (1.98)	3.905* (2.10)
Industry category 5	2.883 (1.75)	2.329 (1.32)
Industry category 6	2.691 (1.74)	3.033 (1.95)
Industry category 7	6.028 (1.65)	5.812 (1.70)
Industry category 8	1.703 (0.42)	2.478 (0.83)
Independent variables		
Previous borrower ever - count	1.342 (1.54)	1.300 (1.33)
Location	4.854** (3.49)	5.408** (3.46)
Interaction term		
PrevBorrowEver*Location	0.717 (1.40)	0.731 (1.43)
N	20886	20886
<i>Exponentiated coefficients; t statistics in parentheses</i>		
<i>* Significant at $P < 0.05$, ** Significant at $P < 0.01$</i>		

Measures of Fit for logistic of Y = Borrower funding - dummy			
Model:	Current logistic	Saved logistic	Difference
Log-Lik Intercept Only:	-1006.347	-1006.347	0.000
Log-Lik Full Model:	-939.171	-936.609	-2.563
D:	1878.343 (20873)	1873.217 (20872)	5.125 (1)
LR:	134.351 (11)	139.476 (12)	5.125 (1)
Prob > LR:	0.000	0.000	0.024
McFadden's R2:	0.067	0.069	-0.003
McFadden's Adj R2:	0.054	0.055	-0.002
Maximum Likelihood R2:	0.006	0.007	-0.000
Cragg & Uhler's R2:	0.070	0.072	-0.003
McKelvey and Zavoina's R2:	0.178	0.182	-0.003
Efron's R2:	0.010	0.011	-0.002
Variance of y*:	4.003	4.019	-0.017
Variance of error:	3.290	3.290	0.000
Count R2:	0.992	0.992	0.000
Adj Count R2:	0.000	0.000	0.000
AIC:	0.091	0.091	0.000
AIC*n:	1904.343	1901.217	3.125
BIC:	-205741.931	-205737.110	-4.821
BIC':	-24.936	-20.114	-4.821
N	20886	20886	0
<i>Difference of 4.821 in BIC' provides positive support for current model.</i>			
<i>Note: p-value for difference in LR is only valid if models are nested.</i>			

Table 4.4 Fit statistic of two models, where the current model is the main model used

Appendix C – Logistic regression

Y = Borrower funding - dummy	Model			
	(1)	(2)	(3)	(4)
Control variables				
Borrower country USA	0.808 (-0.43)	0.554 (-0.98)	0.555 (-0.97)	0.552 (-0.98)
Public	0.949 (-0.11)	0.933 (-0.14)	0.934 (-0.14)	0.947 (-0.11)
Industry category 1	1 (.)	1 (.)	1 (.)	
Industry category 3	0.719 (-0.33)	0.777 (-0.24)	0.777 (-0.25)	0.837 (-0.17)
Industry category 4	3.848* (2.16)	4.103* (2.20)	3.905* (2.10)	4.203* (2.21)
Industry category 5	1.984 (1.15)	2.289 (1.29)	2.329 (1.32)	2.504 (1.43)
Industry category 6	2.760 (1.83)	3.074* (1.97)	3.033 (1.95)	3.265* (2.07)
Industry category 7	5.773 (1.70)	6.071 (1.77)	5.812 (1.70)	6.275 (1.78)
Industry category 8	2.443 (0.85)	2.554 (0.86)	2.478 (0.83)	2.672 (0.90)
Independent variables				
Previous borrower ever - count		1.179 (0.93)	1.300 (1.33)	1.299 (1.32)
Location		4.051*** (4.36)	5.408*** (3.46)	5.402*** (3.45)
Interaction term				
PrevBorrowEver*Location			0.731 (-1.43)	0.729 (-1.43)
N	20886	20886	20886	21358
<i>Exponentiated coefficients; t statistics in parentheses; clustered at Borrower ID</i>				
<i>* Significant at $P < 0.05$, ** Significant at $P < 0.01$, *** Significant at $P < 0.001$</i>				

Table 4.6 Comparison of results logistic regression